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16 April 1974

MEMORANDUM FOR: DCI

SUBJECT: Tomorrow's Meeting the Director, OMB Et A1

Bill:

1. The purpose of this meeting is to discuss the status of objectives established last year. The attached addresses that question.
2. The obvious preoccupation, however, of OMB these days is with the Presidential objectives for FY 75 and beyond. They will probably outline a schedule which they have already discussed with us. Your commitment to meeting that schedule should largely be focused on when your objectives will be required for forwarding to the President, leaving the in-between dates for negotiation between the IC Staff and the OMB staff.
3. For your information, we are proceeding on FY 75 objectives in the following scenario:
 - a. Restate succinctly the President's objectives as contained in his direction of 22 March;
 - b. Define substantive intelligence objectives which you, as DCI, wish to advise the President are driving the community's tasks and plans; and
 - c. Identify FY 75 objectives to fulfill a. and b. above, including some elaboration on the process involved; e.g.,

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4. It is our view that the IC would draw up a strawman in the next week or so which you can table with USIB principals and/or IRAC.

AD/DCI/IC

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ATTACHMENT:

Briefing Book for

OMB Meeting, 17 April

Approved For Release 2004/08/30 : CIA-RDP80M01082A000800100016-0

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DCI/IC 74-1001

STATUS REPORT ON
DCI'S OBJECTIVES FOR THE INTELLIGENCE COMMUNITY
FY 1974

prepared by the IC Staff

16 April 1974

Objective A: The responsiveness of the U.S. foreign intelligence effort with respect to national requirements must be subject to continuing review and the quality, scope and timeliness of the community's product must be improved.

To meet these objectives, I plan to do the following regarding the National Intelligence Product:

*See Tab B
for December
Status Report*

-- [As reported in December, this replaces the first and third tasks listed in the original Objectives paper.] through review of the response to Key Intelligence Questions coordinated with the NSCIC and other users, determine the community's performance in responding to users' needs.

-- identify questions and establish evaluation procedures by 4 January 1974.

STATUS: The Key Intelligence Questions for FY 1974, developed in coordination with the NSCIC and other users of intelligence, were distributed to USIB Principals on 10 January. The KIQs Evaluation Process (KEP) was initiated on 13 February. Twelve KIQs were identified for the initial performance period (1 March to 1 September 1974) which will be essentially a pilot run.

-- review collection and processing posture, production and analytical posture, and consumer satisfaction with products (July - September 1974).

STATUS: The NIOs, the production agencies (CIA, DIA, and INR/State), and the USIB Committees on SIGINT, Human Sources and COMIREX are making the reviews required for completion of the Baseline Reports for each of the 12 KIQs. These Baseline Reports will show what we know now, what we want to know, and how we expect to get it. Completion of these reports is expected soon.

At the close of the performance period on 1 September, these same groups will make a second review, which will result in a Performance Report for each of the 12 KIQs. The Performance Report will show what we learned, what we still don't know, how our expectations compared with our performance, the level of effort required and an assessment of how well the effort satisfied consumer needs. Completion of the Performance

Reports is scheduled for 1 October, with an interim assessment planned for June.

In addition to the KEP, the NIOs and the IC Staff are giving particular attention to the KIQs in their regular evaluation efforts.

- achieve significant improvements in product formats and production procedures to increase responsiveness early in 1974.

STATUS: The improvements in product formats and production procedures reported in December (the NID, the discontinuance of the Black CIB and other CIA current intelligence publications, the creation of the NIAM), have been followed by two significant improvements. First, USIB has approved implementation of the first of the "Family of National Products." Entitled the National Intelligence Bulletin (NIB), this product will replace the CIB. Its principal features are its emphasis on intelligence matters of specific interest to consumers of national intelligence, its ability to handle original articles submitted by the principal intelligence production agencies for publication; and the opportunity it provides for these agencies to state their dissenting view.

Second, efforts to create better means of communication-- particularly in times of crisis -- between the various agencies and appropriate operational components of the government have resulted in the establishment and testing of a secure voice conferencing system linking the alert centers and watch officers in the White House, State, CIA, DIA, NSA, and the NMCC. Called NOIWON, this net provides for the timely reporting of events to all interested agencies and also enables any agency to simultaneously query all other parties for amplifying data on any incident. It also provides for the use of a special Bulletin to facilitate the dissemination of information or queries. USIB approval was given on 11 April to make NOIWON officially operational.

In addition to these actions, a text-editing system (CONTEXT) is being set up in an experimental mode in an effort to facilitate the production of joint community papers and periodicals.

*National Operations &
Intelligence Watch
Officers Net*

Objective B: Authoritative and responsible leadership for the community as a whole must be assured.

To meet this community leadership goal, I will:

- issue specific planning objectives shortly to the elements of the community;

STATUS: The DCI's Key Intelligence Questions for FY 1974, issued in January 1974, constitute substantive objectives for the community in the field of intelligence production.

EXAMPLES

R&D Council
COMIREX T-KH compart-
mentation study

National Foreign Intelligence Program Management Objectives for FY 1974 were approved in December 1973 and issued to IRAC. Considerable work is underway against the assigned tasks and the IRAC Working Group is currently conducting a re-examination and restatement of the objectives.

The initial "DCI's Perspective of the Intelligence Environment," describing trends in the world situation and identifying the primary intelligence problems (disseminated in September 1973) is being redrafted for dissemination in May 1974. Part I, "Trends in the World Situation," is being updated, and work is underway to identify a basic set of key intelligence questions applicable to the future. Directive actions needed to deal with anticipated collection, processing, analysis and production problems will be derived from these questions.

- complete the restructuring and strengthening of my personal staff by October 15, 1973 to provide me independent support in community matters;

STATUS: Completed. The restructuring of the IC Staff and the establishment of the National Intelligence Officers (NIOS) were reported at the December meeting.

- participate actively in the NSCIC and insure that IRAC and USIB have a dynamic and forceful role in the community;

STATUS: No meetings of the NSCIC have been held, but the DCI has utilized the NSCIC through correspondence with the members. The NSCIC members, for instance, made inputs to the DCI's "Key Intelligence Questions for FY 1974" and have been requested to approve the final document. Other recent correspondence with NSCIC members dealt with actions to control damaging security leaks.

see page 5

A report on IRAC activities appears under Objective C.

The USIB has been active in providing guidance to the community, through the Key Intelligence Questions and DCID 1/2, "U.S. Foreign Intelligence Priorities." Specific policy guidance was issued for "Modification of Security Controls for the Products of Photographic Reconnaissance Satellites," and "Communications Intelligence Security Regulations." Other USIB actions are noted in connection with the Middle East Post-Mortem and the National Family of Products. Since September 1973, USIB has met to consider a total of 95 intelligence subjects, including 18 estimates, covering a wide range of concerns and prospects of major interest to policymakers.

- review the USIB committee structure before the end of 1973 and direct, if necessary, changes to increase USIB effectiveness in advising me on national requirements;

STATUS: Complete review of the USIB Committee structure was accomplished by the Intelligence Community Staff in 1973 but action on the study recommendations was deferred so that the NIO structure could become fully operational and consideration could be given to an optimum NIO-USIB Committee interface. In the meantime, new charters have been prepared for the USIB Security Committee and the USIB Human Sources Committee, and proposals to restructure the USIB SIGINT and Scientific Intelligence Committees are being examined.

- review programs to upgrade the quality of intelligence personnel and improve personnel management in the community.

STATUS: A survey of the community's training programs is underway, and a number of proposals have been made concerning the improvement of curricula and the consolidation of facilities. Explorations are also underway to provide intelligence personnel--especially analysts and collectors--with better and broader on-the-job training. An inventory of research in substantive fields and analytical methodologies is being compiled as an aid in determining community needs and assuring the widest possible utilization of the research product. Major emphasis is being placed on the application of research to the real needs of intelligence analysts.

Objective C: A more efficient use of resources by the community in the collection of intelligence information must be achieved. Utilization of the means available must be in consonance with approved requirements of U.S. security and national interests.

To meet this goal I will, with respect to National Foreign Intelligence Budget Recommendations:

- continue to support the President's intelligence budget for FY 1974 before Congress;

STATUS: Action completed. Reported to OMB at December 1973 meeting.

- develop for FY 1975 and beyond National Foreign Intelligence Budget Recommendations. These will result from the review procedure of the various intelligence entities and the total review and deliberations of the IRAC on the programs therein. The National Foreign Intelligence Budget Recommendations will be my personal recommendation to the President on the level of national intelligence resources, their utilization and performance;

STATUS: The DCI's National Foreign Intelligence Budget Recommendations for FY 1975 were forwarded to the President through OMB on 19 December 1973. Defense program and fiscal guidance has been issued and program managers are in the process of developing their FY 1976-80 programs.

- institute a quarterly review by the IRAC of resource utilization by all intelligence entities;

STATUS: The first Quarterly Reviews by IRAC were held on 6 March and covered only NSA and CIA budget execution through the first two quarters of FY 1974. Reports from DIA and perhaps NRO will be given at a later IRAC meeting, possible in late April. Procedures to be followed and formats for these presentations are still evolving.

Separately, the IRAC Working Group has three efforts underway: (1) monitoring the progress and fiscal impact of selected ongoing or planned issue studies in the community; (2) developing a concept for cross-program resource packages to afford a different means of examining and evaluating resource effectiveness; and (3) a reexamination and restatement of IRAC management objectives. Some of these actions will be reported to the next IRAC, probably in late April.

- with the advice of IRAC and USIB, define and complete, throughout FY 1974, a series of major program issue studies.

*SEE TAB D for
list of program
issue studies*

STATUS: A series of 20 to 30 program issues have been identified for community attention during 1974. Some of these are currently under active study with completion dates set, and others will be assigned and initiated in the near future with completion dates set between now and program review (July). The IRAC Working Group is taking cognizance of and monitoring the progress of these actions.

To meet this goal I will, with respect to Research & Development:

- form an R&D Advisory Council as a subcommittee of IRAC by mid-October 1973.

STATUS: An Intelligence Research and Development Council has been established under the chairmanship of Dr. Malcolm R. Currie, Director, Defense Research and Engineering. The Council held its first meeting on 18 December. Members include R&D representatives of all intelligence organizations, the Assistant Secretaries for R&D of the Military Services, the Director, ARPA, and the Director, DR&E.

- instruct the Council to review all R&D activities within the National Intelligence Program to identify ongoing R&D efforts, their costs, their purpose, and who has responsibility for each effort.

See Tab C: A.2.

STATUS: An IRAC Management Objective addressing this task was approved by the DCI in December and action assigned to the R&D Council.

*See Tab E for 26 March
R&D Report*

As reported by Dr. Currie to the Chairman, IRAC, in his Quarterly Status Report of 26 March, a review of all intelligence-related R&D programs is underway aimed at identifying technology gaps and opportunity areas which hold promise for solution of these gaps. The Council expects to complete this review by the end of the next quarter and will report to IRAC on its findings and recommendations.

The basic objectives of the R&D Council are to coordinate and share the RDT&E programs of the members to insure minimum overlap and duplication, and a maximum of cross-program technology application.

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- instruct the Council to recommend by January 1, 1974 an overall R&D strategy and structure for IRAC consideration based on a clear perception of intelligence needs which identifies technological gaps and resource deficiencies, eliminates unnecessary duplication of effort, and stresses cross-program technology transference.

STATUS: As reported in December, this task was eliminated as redundant.

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Objective D: Assignment of intelligence functions within the community must be reviewed and revised to eliminate inefficient, unnecessary or outmoded activities.

To meet this goal I will, with respect to Measures of Intelligence Worth:

- Undertake specific studies to evaluate the intelligence product and its worth to the consumer and eliminate intelligence collection and production effort of marginal usefulness;

STATUS: It is expected that the results of the KIQs Evaluation Process will respond directly to this task.

In addition, one specific result of some of the major issue studies noted under Objective C will be to provide information on the relative substantive and technical value of various collection systems for a wide variety of tasks. Specific Key Intelligence Questions Evaluations can then be addressed, using the study data for a yardstick. This work will directly relate to the DCI's capability to determine the relative worth of a number of collection and processing systems.

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- undertake selective review during the next 18 months of the following in order to better rationalize the division of labor and increase the number of services of common concern performed within the community;

- indications and warning intelligence

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In addition a number of papers are being developed which will offer proposals for changes in community concepts and practices, based in large part on lessons learned during the Middle East crisis, and addressing such topics as alert systems, joint crisis reporting and challenge procedures. Also underway is a study which is examining ways in which the community's overall collection effort might be adjusted to cope more effectively with the demands of crises and the needs of national consumers.

-- ELINT processing and exploitation

STATUS: A Scientific Intelligence Data Flow study was completed in December, chaired by ASD(I). Recommendations were made which should significantly improve the timeliness of scientific and technical ELINT and telemetry data to support analysis. The study group will be reconvened by ASD(I) in June or July to review progress. The IC Staff is monitoring this effort.



A community-wide review of telemetry processing requirements and capabilities in the 1975-1980 time frame is nearing completion. The IRAC Working Group was briefed on the study at its most recent meeting (12 April) and the SIGINT Committee will also be briefed. The study, due for completion in about two weeks, will clarify out-year technical and resource issues and assist in the development of future programs.

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-- current intelligence reporting

STATUS: Much of the work reported in connection with indications and warning intelligence also responds to this task.

The NIOs and other elements of the community, in cooperation with the IC Staff, have been charged to find ways and means to serve more effectively.

*Part of recommendations
contained in Preliminary
Post-Mortem Report*

CIA/DDO has been instructed to seek ways to provide less cryptic data concerning the reliability of sources and reports, to provide better evaluations on contents, and to increase contacts with community analysts.

NSA and NPIC have been asked to explore ways to highlight items and patterns drawn from their own products. The IC Staff is consulting with these offices and will prepare further specific recommendations.

The NIOs have been charged with making regular review of NIEs and SNIEs on subjects within their areas of responsibilities to determine if updated and revised versions should be issued.

-- HUMINT operations and foreign service reporting

STATUS: A comprehensive review of the USIB committee structure dealing with HUMINT matters has been made and a coordinated proposal for the establishment of a permanent USIB Human Sources Committee with a broad charter to guide and evaluate HUMINT collection and to act as a focal point for the examination of HUMINT problems is in preparation.



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-- explore and, where necessary, increase the usefulness of the intelligence product to Net Assessment producers and consumers.

STATUS: The IC Staff is maintaining contact with the Department of Defense, via the Special Assistant to the Secretary of Defense for Net Assessments, concerning efforts to reach agreement on how the DCI can best exercise his leadership to provide a community response to requirements for intelligence contributions to Net Assessments.

*This may have been
dropped at Dec. meeting*

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To meet this goal I will, with respect to Tactical Intelligence:

- submit a report in the third quarter of FY 1974 on the national/tactical intelligence interface. As a basis for this report I will,
- ask the Department of Defense and the Joint Chiefs of Staffs to review the requirements for intelligence assets in place with the military forces, and identify support which could be provided to the military forces from national assets;

has been red-stripped

STATUS: The first phase of the JCS study being conducted in cooperation with the DCI has been completed and has just been approved by the Chairman, JCS. This phase identifies elements of military organizations that are intelligence associated and that may have a role to play in satisfying national intelligence requirements.

The second phase of the study, which will examine tactical and national intelligence capabilities to satisfy tactical as well as national requirements was initiated 15 April.

- determine, with the assistance of program managers, the contribution which can be made to the national intelligence effort by the in-place assets of the military forces, and identify the kinds and amounts of data from national assets which can be provided in a timely and usable form to military force commanders;
- formulate recommendations in consultation with the Secretary of Defense by early in 1974 to insure that the needs of national intelligence and of military operations are met and to avoid unnecessary overlap or duplication in the national and tactical areas.

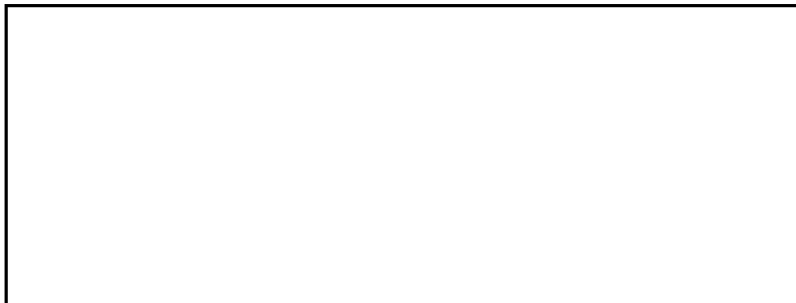
STATUS: Since these three sub-tasks are sequential, actions of the second and third tasks must await completion of task 1.

Other actions responding to this objective have been taken, however.

The DCI has presented the tactical information for warning, reconnaissance and ocean surveillance, as defined by DOD, to the oversight committees of Congress and it is integral to his presentation on the FY 1975 community budget to the Appropriations Committees.

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NOTE FOR DCI: You may wish to say something about your intention to become more personally involved in the substantive process of the tactical intelligence budget.

Objective E: The provision of intelligence and its utilization must enhance the formulation of the foreign, military and economic policies of the U.S. Government and the planning for and conduct of military operations by U.S. forces.

To meet this goal I will, with respect to Consumer Needs:

- implement a procedures with USIB whereby requirements for collection and production of intelligence are kept under continuing review. Provision will be made for the introduction of new requirements as needed and for elimination of those which become out-of-date.

STATUS: The National Intelligence Officers have been established to maintain liaison with customers, identify consumer needs, and provide responsive community-coordinated products.

The KIQs and the KEP also respond directly to this objective.

Additionally, on 14 March 1974 USIB concurred in the promulgation of a revised Attachment to DCID 1/2, "U.S. Foreign Intelligence Priorities," intended to serve as basic substantive guidance for the period FY 1975-1979 for planning and programming the overall U.S. foreign positive intelligence effort.

To meet this goal I will, with respect to Military Intelligence:

- have the Department of Defense identify by November 1, 1973 the ten or so highest priority needs in the field of technical intelligence required by their planners;

STATUS: Inasmuch as the Key Intelligence Questions reflect the key concerns of the DOD, as expressed by NSCIC members, they are considered to respond to this task. In addition, the IC Staff is working with the R&D Council to identify singular areas requiring technical assessment where intelligence support to R&D decision can be improved. However, progress to date has been slow.

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STATUS: The NIOs and USIB have research underway on these objectives and numerous tangential activities such as the MC-161 exercise have been given analytical support. The inclusion of specific questions in the KIQs will insure priority attention in collection and production activities. The appointment of NIOs for Strategic Programs and Conventional Forces will assure that requirements for national intelligence

To meet this goal I will, with respect to Economic Intelligence:

- identify during the second quarter of FY 1974 the current needs of the users of foreign economic intelligence;

STATUS: The key needs of users of foreign economic intelligence have been incorporated in the Key Intelligence Questions for FY 1974. In addition, the economic topics and priorities contained in the revised Attachment to DCID 1/2 of 14 March 1974 were largely developed by a special sub-group of the USIB Economic Intelligence Committee and reflect the increased importance assigned to economic intelligence by policymakers.

- determine, in coordination with other Federal agencies, what contribution the intelligence community can make in this area;

STATUS: Under Secretary of the Treasury Volcker has been appointed to represent the economic community on the NSCIC. An NIO for Economics has recently been appointed.

Rejuvenation of the Requirements Advisory Board (RAB), as suggested by Mr. Cherne of PFIAB, is being proposed as part of the comprehensive program which has been developed for the DCI by the IC Staff, responding to all economic tasks.

Two of the 12 KIQs currently being evaluated are economic topics relating to the energy problem.



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- Determine appropriate resource levels and, through USIB, assign responsibilities for collection and production in this area;



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- provide for implementation of this program by the end of the third quarter of FY 1974.

STATUS: The comprehensive economic program proposal has been coordinated with CIA's Director of Economic Research, and discussed with the NIO for Economics. It is currently being typed and should be ready for the DCI's consideration very soon.

In addition to responding to the community objectives, the plan also responds to the recommendations of the PFIAB reports on economic intelligence of December 1971 and December 1973.

After DCI approval, the plan will be coordinated with the PFIAB, at its request, before formal dissemination is made.

To meet this goal I will, with respect to Narcotics and Terrorism:

- in coordination with other Federal agencies, identify the needs for foreign intelligence in these areas, and match the unique capabilities of the intelligence community to those needs;
- determine by January 1, 1974 the appropriate assignment of responsibilities and the resource levels which the community should devote to these problems.

STATUS: The increased importance of intelligence on illicit narcotics traffic and international terrorism is reflected in the revised Attachment to DCID 1/2, and in the Key Intelligence Questions for FY 1974. Comprehensive narcotics intelligence requirements have been disseminated to appropriate US missions overseas by the Cabinet Committee on International Narcotics Control (CCINC).

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CIA bears primary responsibility for providing intelligence support to the Cabinet Committee Working Group on International Terrorism and disseminating materials as appropriate to US missions overseas and to 97 foreign security and intelligence services. Support from the US intelligence community has contributed directly to the thwarting of at least eight specific terrorist operations involving non-US targets, and indirectly to countering an undetermined but certainly far larger number.

Approved For Release

MEMORANDUM FOR:

Dec 1973 Status
Report on Objectives:
You are supposed to have
wrt 7 of the more of
the meeting -
5-0030-73(I)
(DATE)

FORM NO. 101 REPLACES FORM 10-101

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Approved For Release 2004/08/30 : CIA-RDP80M01082A000800100016-0

Next 9 Page(s) In Document Exempt

Approved For Release 2004/08/30 : CIA-RDP80M01082A000800100016-0

12 APR 1974

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Status Report on DCI's Objectives
for the Intelligence Community

Bill:

1. [] has pulled together a status report for your use with []. The meeting is scheduled for 1400 hours on next Wednesday, 17 April, in your conference room. General Graham and I will attend, along with [] and [].

2. The purpose of this meeting is to discuss the DCI objectives in the community context. The OMB representatives will also probably elaborate on the letter you received from the President, dated 22 March, and may discuss the time schedule for developing the FY 75 objectives. At the moment, the meeting to discuss that subject is established for 22 May with the same group.

3. Please advise if there are any changes you wish to make in the paper. I recommend you authorize release of the paper to OMB for the record some time after the meeting.

SIGNED

[]
AD/DCI/IC

Attachment
Status Report

DCI/IC/[] VDM 11 April 74

Distribution:

- orig - addressee w/attachment
- 1 - ER
- 1 - IC Registry
- 1 - AD/DCI/IC
- 1 - CS subject
- 1 - CS chrono
- 1 - VDM chrono

1 - each group chief

[]

STATUS REPORT ON
DCI'S OBJECTIVES FOR THE INTELLIGENCE COMMUNITY
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Objective A: The responsiveness of the U.S. foreign intelligence effort with respect to national requirements must be subject to continuing review and the quality, scope and timeliness of the community's product must be improved.

To meet these objectives, I plan to do the following regarding the National Intelligence Product:

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-- review collection and processing posture, production and analytical posture, and consumer satisfaction with products (July - September 1974).

STATUS: The KEP involves the comparison of information assembled at the beginning and end of the performance period. The initial Baseline Report shows what we know, what we want to know, and how we expect to get it. The final Performance Report shows what we learned, what we still don't know, how our expectations compare with our performance, the level of effort required, and an assessment of how well the effort satisfied consumers' needs.

Preparation of the Baseline Reports is well underway. A due date of 1 October for completion of the Performance Reports has been set.

The KEP involves the efforts of the IC staff, the NIOs, the intelligence production agencies (CIA, DIA, and INR/State) and the USIB collection committees (SIGINT, COMIREX, and Human Sources).

- achieve significant improvements in product formats and production procedures to increase responsiveness early in 1974.

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- complete the restructuring and strengthening of my personal staff by October 15, 1973 to provide me independent support in community matters;

STATUS: Completed. The restructuring of the IC Staff and the establishment of the National Intelligence Officers (NIOS) were reported at the December meeting.

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Objective C: A more efficient use of resources by the community in the collection of intelligence information must be achieved. Utilization of the means available must be in consonance with approved requirements of U.S. security and national interests.

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To meet this goal I will, with respect to Research & Development:

- form an R&D Advisory Council as a subcommittee of IRAC by mid-October 1973.
- instruct the Council to review all R&D activities within the National Intelligence Program to identify ongoing R&D efforts, their costs, their purpose, and who has responsibility for each effort.
- instruct the Council to recommend by January 1, 1974 an overall R&D strategy and structure for IRAC consideration based on a clear perception of intelligence needs which identifies technological gaps and resource deficiencies, eliminates unnecessary duplication of effort, and stresses cross-program technology transference.

STATUS: An Intelligence Research and Development Council has been established under the chairmanship of Dr. Malcolm R. Currie, Director, Defense Research and Engineering. Members include R&D representatives of all intelligence organizations, the Assistant Secretaries for R&D of the Military Services, the Director, ARPA, and the Director, DR&E.

A review of all individual R&D programs is underway aimed at identifying technology gaps and opportunity areas which hold promise for solution of these gaps. The Council expects to complete this review by the end of the next quarter and report to IRAC on its findings and recommendations.

The basic objectives of the R&D Council will be to coordinate and share the RDT&E programs of the members to insure minimum overlap and duplication, and a maximum of cross-program technology application.

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Objective D: Assignment of intelligence functions within the community must be reviewed and revised to eliminate inefficient, unnecessary or outmoded activities.

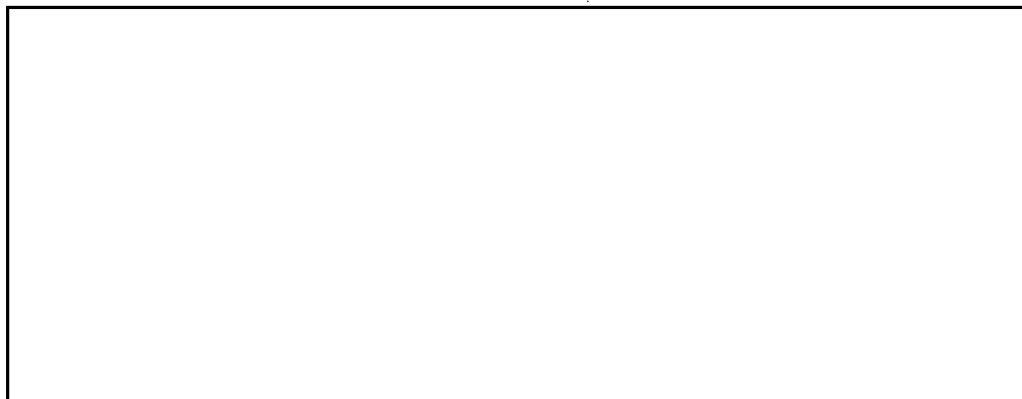
To meet this goal I will, with respect to Measures of Intelligence Worth:

- Undertake specific studies to evaluate the intelligence product and its worth to the consumer and eliminate intelligence collection and production effort of marginal usefulness;

STATUS: It is expected that the results of the KIQs Evaluation Process will respond directly to this task.

In addition, one specific result of some of the major issue studies noted under Objective C will be to provide information on the relative substantive and technical value of various collection systems for a wide variety of tasks. Specific Key Intelligence Questions Evaluations can then be addressed, using the study data for a yardstick. This work will directly relate to the DCI's capability to determine the relative worth of a number of collection and processing systems.

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- undertake selective review during the next 18 months of the following in order to better rationalize the division of labor and increase the number of services of common concern performed within the community;

- indications and warning intelligence

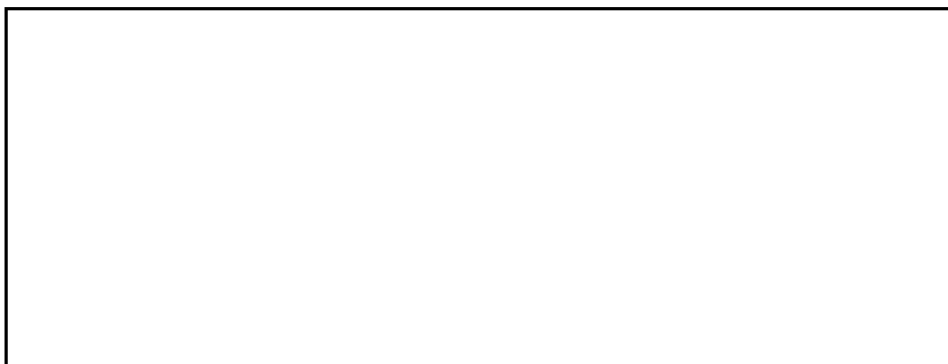


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-- ELINT processing and exploitation

STATUS: A number of community studies have been completed or are underway to review ELINT processing and exploitation. A Scientific and Intelligence Data Flow Study, chaired by ASD(I), was completed in December and resulted in recommendations which should significantly improve the timeliness of scientific and technical ELINT and telemetry data to support analysis. A community study, chaired by DIA under the aegis of the Intelligence Community Staff, is currently evaluating a new technique for processing ELINT data.

-- current intelligence reporting

STATUS: Much of the work reported in connection with indications and warning intelligence also responds to this task.

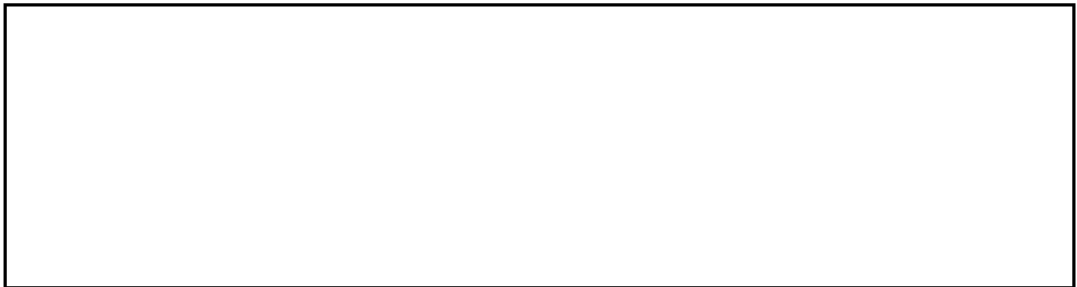


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of contents, and to increase contacts with community analysts. NSA and NPIC have been asked to explore ways to highlight items and patterns drawn from their own products. And the NIOs have been tasked with implementing a variety of new systems to help the analytical community improve its product.

-- HUMINT operations and foreign service reporting

STATUS: A comprehensive review of the USIB committee structure dealing with HUMINT matters has been made and a coordinated proposal for the establishment of a permanent USIB Human Sources Committee with a broad charter to guide and evaluate HUMINT collection and to act as a focal point for the examination of HUMINT problems is in preparation.



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-- explore and, where necessary, increase the usefulness of the intelligence product to Net Assessment producers and consumers.

STATUS: The IC Staff is maintaining contact with the Department of Defense, via the Special Assistant to the Secretary of Defense for Net Assessments, concerning efforts to reach agreement on how the DCI can best exercise his leadership to provide a community response to requirements for intelligence contributions to net assessments.

To meet this goal I will, with respect to Tactical Intelligence:

- submit a report in the third quarter of FY 1974 on the national/tactical intelligence interface. As a basis for this report I will,
- ask the Department of Defense and the Joint Chiefs of Staff to review the requirements for intelligence assets in place with the military forces, and identify support which could be provided to the military forces from national assets;

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- formulate recommendations in consultation with the Secretary of Defense by early in 1974 to insure that the needs of national intelligence and of military operations are met and to avoid unnecessary overlap or duplication in the national and tactical areas.

STATUS: The first phase of the JCS study being conducted in cooperation with the DCI has been completed. This phase identified military organizations that are intelligence associated and that may have a role to play in satisfying national intelligence requirements. The joint study is continuing to examine tactical and national intelligence capabilities to satisfy tactical as well as national requirements.

The DCI has presented the tactical information for warning, reconnaissance and ocean surveillance, as defined by DOD, to the oversight committees of Congress and it is integral to his presentation on the FY 1975 community budget to the Appropriations Committees.

Upon completion of the JCS study and in light of the 22 March instruction from the President, the DCI intends to reach further into the tactical intelligence budget definitions, and steps are being taken to permit him to become more personally involved in the substantive process thereof.

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Consideration is also being given to some form of DCI representation periodically in the major theaters so as to provide more direct information about the level and activities of the various intelligence organizations.

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Objective E: The provision of intelligence and its utilization must enhance the formulation of the foreign, military and economic policies of the U.S. Government and the planning for and conduct of military operations by U.S. forces.

To meet this goal I will, with respect to Consumer Needs:

- implement a procedures with USIB whereby requirements for collection and production of intelligence are kept under continuing review. Provision will be made for the introduction of new requirements as needed and for elimination of those which become out-of-date.

STATUS: The National Intelligence Officers have been established to maintain liaison with customers, identify consumer needs, and provide responsive community-coordinated products.

The KIQs and the KEP also respond directly to this objective.

Additionally, on 14 March 1974 USIB concurred in the promulgation of a revised Attachment to DCID 1/2, "U.S. Foreign Intelligence Priorities," intended to serve as basic substantive guidance for the period FY 1975-1979 for planning and programming the overall U.S. foreign positive intelligence effort.

To meet this goal I will, with respect to Military Intelligence:

- have the Department of Defense identify by November 1, 1973 the ten or so highest priority needs in the field of technical intelligence required by their planners;

STATUS: Inasmuch as the Key Intelligence Questions reflect the key concerns of the DOD, as expressed by NSCIC members, they are considered to respond to this task. In addition, the IC Staff is working with the R&D Council to identify singular areas requiring technical assessment where intelligence support to R&D decision can be improved. However, progress to date has been slow.

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STATUS: The NIOs and USIB have research underway on these objectives and numerous tangential activities such as the MC-161 exercise have been given analytical support. The inclusion of specific questions in the KIQs will insure priority attention in collection and production activities. The appointment of NIOs for Strategic Programs and Conventional Forces will assure that requirements for national intelligence

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To meet this goal I will, with respect to Economic Intelligence:

- identify during the second quarter of FY 1974 the current needs of the users of foreign economic intelligence;
- determine, in coordination with other Federal agencies, what contribution the intelligence community can make in this area;
- determine appropriate resource levels and, through USIB, assign responsibilities for collection and production in this area;
- provide for implementation of this program by the end of the third quarter of FY 1974.

STATUS: The key needs of users of foreign economic intelligence have been incorporated in the Key Intelligence Questions for FY 1974. In addition, the economic topics and priorities contained in the revised Attachment to DCID 1/2 of 14 March 1974, were largely developed by a special sub-group of the USIB Economic Intelligence Committee and reflect the increased importance assigned to economic intelligence by policymakers.

Under Secretary of the Treasury Volcker has been appointed to represent the economic community on the NSCIC, and an NIO for Economics has been appointed.

Rejuvenation of the Requirements Advisory Board (RAB) as suggested by Mr. Cherne of PFIAB is under consideration, probably as a special working group of the NSCIC chaired by the NIO for Economics. This is part of a comprehensive program or plan developed for the DCI to respond to all of the tasks listed above. Other aspects of the plan include ascertaining the potential scope and value of the intelligence community's contribution and the rationalization of the Government's overall collection effort in the area of international economics, and the identification of appropriate resource levels to devote to the economic intelligence program. This plan also responds to the PFIAB reports on economic intelligence of December 1971 and December 1973. The plan has been drafted by the IC Staff, coordinated with CIA's Director of Economic Research and with the NIO for Economics, and will be submitted shortly to the DCI.

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To meet this goal I will, with respect to Narcotics and Terrorism:

- in coordination with other Federal agencies, identify the needs for foreign intelligence in these areas, and match the unique capabilities of the intelligence community to those needs;
- determine by January 1, 1974 the appropriate assignment of responsibilities and the resource levels which the community should devote to these problems.

STATUS: The increased importance of intelligence on illicit narcotics traffic and international terrorism is reflected in the revised Attachment to DCID 1/2, and in the Key Intelligence Questions for FY 1974. Comprehensive narcotics intelligence requirements have been disseminated to appropriate US missions overseas by the Cabinet Committee on International Narcotics Control (CCINC).

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CIA bears primary responsibility for providing intelligence support to the Cabinet Committee Working Group on International Terrorism and disseminating materials as appropriate to US missions overseas and to 97 foreign security and intelligence services. Support from the US intelligence community has contributed directly to the thwarting of at least eight specific terrorist operations involving non-US targets, and indirectly to countering an undetermined but certainly far larger number.